As cormley warns: Lapour could 1 ose $n$
Third phase of pay
restraint inevitable
says Callaghan


Labour may seek abolition of Lords at next eliection
. by Rupert commel, lobsy staf




March 29 likely date for Budget


German court ban halts

## N -programme





Irish angry at U.K. oil licences


## Come one-stop shopping for North West facts



One highly professional and completely objective data source for the whole of North West England


## LOMBARD <br> Controls without backlash

BY ANTHONY HARRIS.
ASSUMAG $\cdots$ that monetary runzinz a ressonable e level
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## Imagine



















## TENNIS

BY JOHN BARRETT

## Champions for Earls Court

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## SALEROOM

BY ANTONY THORNCROFT

## London dealers snap up silver















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| W. German payments balance into surplus | Italian students protest $\underset{\text { onner }}{\text { over }}$ education reforms |
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## Danes may seek coalition

A FINANCIALTIMES SURVEY
ARAB SHIPPME


## April 11977

The Financial Times proposes to publish a
They on Arab Shipping and Ports on Aprll, 1 . Survey on Arab Shipping and Ports on Aprill , 1.
This survey comes at a time when trade with the Arab countries is growing at a much faster rate than Britain's trade with other countries.
The proposed editorial synopsis is:-

INTRODUCTION: An analysis of the growth
attern of trade to and from this area, and its pattern of trade to
SUEZZ CANAL: The effects of the reopening
the canal on shipping and ports. RED SEA PORTS
RED SEA PORTS: Covering in depth. the long
term prospects for shipping in the Red Sea. GULF PORTS: The development, progress and expansion of the gulf ports.
SHIPPING EFFORTS TO BEAT PORT
CONGESTION: Covering the growth in purpase CONGESTION: Covering the growth in purpose
designed vessels,. regional development of ports. the need forsimprovement in communications and
documentation facilities, improved cargo handing methods, the creation of the Gulf Bureau. ARAB SEIPPING- -
DRX CARGO: An up-to-ate review of the plans of
the major regional Arab oil transportation the major regional Arab oil transportation
companies. SHIP REPATR: The market prospects and the
prosress of construction facilities, as well as the
performance of Airah Ship Repair companies. performance of Arah Ship Repair companies. DEVELOPMENT OF TRAINING FACILITES
FOR ARAB SEAFARERS: A look at the manning FOR ARAB SEAFARERS: A look at the manning
problems created hy expansion and some of the
ways in which they are being solved.

The proposed pablication date of this survey is April 1; copy date is 4 weeks prior to pablication
date. For further details of the synopsis and advertising rates contact:-
Laurette L. Lecomte-Peacock, Assistant Overseas Monse, 10, Canmon St., LONDON EC4P 4BY. Tel. 01-248 8000 Ext. 515.

## FINANCIALTIMES

EUROPE'S BUSINESS NEWSPAPER


Spanish Socialist Party applies for legalisation


Finns told: curb demand



## Dutch start strike talks

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Helsinki monitor group leader held in Moscow

Waldheim bid to convince Israel of Arab sincerity


## Yen's climb continues

## CRISIS IN THE EAST AFRICAN COMMUNITY

## The collapse of an ideal

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Company-


ese partner for a German firm. And this is justa handful of examples. Remember too, that the Executive Service Lounge is only part of the JAL Executive Service, the first and still the most comprehensive package of business aids for the executive visiting Japan. It gives you all the help you need before you go, on the way and when you get there.

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Car makers, Congress in talks on pollution curbs

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## U.S., Japan agree on fish rules







## Castro praises Carter







Panama Foreign Minister resigns

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 Now wixity

McBride likely winner in steel election

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# The tinancial Times Friday February-11 1977 <br> <br> dinf <br> <br> dinf <br> Bullock will need consent ff managers, says Ryder 

| BULLOCK recommende simply will not work should he' introduced only "Similiarly, if tha arrange- the consent of manegers as ments appear to employees as tbe workforee, Lord pay noly lip-service to the con$r$, chsirmen of the National cept of industrial democracy, rprise Board, warned yes nothing will he achieved. ${ }^{\text {n }}$ <br> Lord Ryder's fear was that the a carefully worded lacture Bullock report: could divart Re London Business School, attention from the real importable doubts both a bnnt ance. nf pursuing ind ind oftrial sid. the heeted debate Britaln'a poor lahour relations in it has aronsed. $\begin{gathered}\text { record and that it could elso } \\ \text { and }\end{gathered}$ nithout geting into the damage the strides alread <br> be sure of is this. New "I feel, withnut wlishlng tn live as those who participale Bnllock, that rather too much of f hem th he. <br> the dehete be heen- on the the arrangements are such detail of parlicolar instituthns most managers rezard them and not eonugh on the under- <br> Thapple plea for rights iotef the small unions <br> Y DAVID CHURCHHL, LABOUR STAFF <br> FRANK CHAPPLE, general ker directors "will need tn bc stary of the Electrical and genuine and all-embracing of "gave a warning that pro- Otherwise, be says, impartant Is for olecting worker direc- sections of the workforce such es as put forward in the Bur- unions like the EPTU, could red to isnlate small unt be feel alienated and their cynicism he ealculations firr Bnard- disruptive." wit woind ba a pliy riting in bis union'a journel, if what courd be a brava experi. Chapple again made clear ment in new incustrial relatioual f. of worker participetion devires whlch. aid difruiption." ock repart Mt he empbeaised that tbe bad alreedy instracted civi sump hbers should be alerted to tion" even beforia Parliamant procedures for electing wor amended the report.. |  |
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© U.K. demand rises or machine tools








 by Massey-Ferguson
Talks over aid delay Rubery Owen decision BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT
DECISION about Rubery Government departments abou



Takeovers up $12 \%$ but below boom levels



New-style planning urged for inner cities


\section*{High British Gas profits expected for this year

## BY RAY DAFTER, ENERGY CORPESPONDENT

## BY RAY DAFTER, ENERGY CORPESPONDENT

THE BRITISH GAS Cnrporation whetber it can justify to the otber commerciel breakthrough
is expected to end the current Price Commission a need for a leter thls jear.








 Nuclear energy still vital for future, says Kearton RITAN SHoutd continuc meeting mucb of be fuel nceds






## DataGeneral welcomes IBM to the minicomputer market. Who says you can't teach an old dog new tricks?


#### Abstract

Using the minicomputer to complement the bis mainframe is nothing new. It's an idea that we started pioneering more than eighty years ago. And today, there are over 25,000 Data General minicomputers in stand alone systems and in distributed processing networks. And they're doing applications like data processing, procéss controol, computation and data communications.


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## Shotton closure 'means disaster'




## Coal Board test centre cost up 70\% in a year

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P\&O gives
Europe first jetfoil line


Transport bodies 'need more say'
 By Kevin Done, Industrial Staff
ELRROEES first commerclal jet
foil service. linking Ceniral

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## Automation has important role


£1m. order aids BR subsidiary

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## Scottish Board aids heavy vehicle plan



London Weekend goes into battle

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## $+5=$



Investment by Massey-
Ferguson tops $£ 23 \mathrm{~m}$.


## Evidence on actuary 'unsatisfactory'



## LABOUR NEWS

Leyland workers Threats to strike fail on differentials to deter Varley


Power engineering men fight mergers



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## What the new generation of computers means to the businessworld.

## In plain language, a lot more manage-

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Labour MPs likely to resist leadership election change

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Pay restraint plea by Callaghan


## Exchange rate challenge






## Written answers




## Government survives constitutional challenge to referendum plan


## MP concerned

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## Mason urges Ulster parties

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## LEGAL NOTICES


ntil last year the Bradford headquarters of the world's biggest wool textile oncern was run by two brothers from the South of France. Now inherited $r$ a film star's ex-wife, the group is being reorganised. Rhys David reports

## Illingworth Morris changes gear



## Yroup awareness at Delta

by sue cameron
TAA AIETAL has decided to rents the financial director or there will be much more "head
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-Fixed assets
LIABILITIES
Shareholders' capital
Issued and fully-paid- 280,000 shares of Dh. 100 each
Profit and loss account
Current, deposit and other accounts

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## A loosely-fitted Kitchen Cabinet













 Insecurity

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Responding to 3ullock

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By the $100 \%$ first year tax allowance on investmen
 machinery and plant.
THIS IS AN ADVERTISING VEHICLE FOR IRVINE NEW TOWN.

## COMPANY NEWS + COMMENT

## MFI almost doubled to $\mathbf{£ 0 . 8 4 m}$. halfway

## 



INTERIM

## Dalgety

Unaudited Results for the Half Year Ended 31st December 1976

The Group has succeeded in marginally improving its first half-year's profits compared with the corresponding period n 1975/6

These results would have been substantially better except for three factors. Firstly, the adverse effect on our matting operations of high barley prices resulting from the almost unprecedented drought and poor harvest in
expensive strike in the Californian frozen oderdustry which closed oui plants for continuation of difficult trading conditions in Australia, which, however , are now
The Group's better profit performance in continue.
R. A. Withers -Chairman.



Scot. Agricultural lower at $£ 3.13 \mathrm{~m}$.

## Dalgety marginally up after six months <br> Earnings improvement by Birmid Qualcast

BONDDRAWING




## Improvement by Goode Durrant





$\stackrel{( }{)}$
Independent Newspapers Limited

|  |
| :---: |


| Group Tumoner | $\begin{array}{r}1976 \\ \text { f.040 } \\ \text { fi6. } \\ \hline 167\end{array}$ | 1975 f.100 113.24 |
| :---: | :---: | :---: |
| Profit hefore Tax | f1.1.27 | \& 446 |
| Profil fiter Tax | f697 | £ 275 |
| Eaminy per Share | 1.3.15. | $7.18 \mathrm{P}_{\mathrm{p}}$ |
| Dividend per Share | 4.17p | 2.93 p |
| Copise of the Director's Report and Statemenl of Accounts for 1976 from:John Mitchell Secretar: Independent House. Dublin 1. |  |  |

## FF Arthur Lee \& Sons Ltd.



## Rival approach Sketchley comes out with to Stanneylands offer for Johnson

## Bougainville's earnings mark time in 1976



THF negotiating sale of Joseph Terry


## United Spring and Steel

Group Limited



WCB is confident of holding off Guinness





KSH hope
for return to profits


## Creditbank, Andresens payment up






SEEEGTED EUFODOLLSR GAND PRICES


## Return of international interest

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## Kuwaiti interests in latest offer for Brittain Group

by gues merritt dublin, Feb. 10.










SSANYO
TOKYO SANYO ELECTRIC CO., LTD.


## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Saab earnings decline by $22 \%$



## Belgian bond speculation

siELGIAN DOMEST

Xeer ssum

## \$150,000,000 <br> Kingdom of Norway

73/8\% Notes Due February 1, 1982

Kuhn Loeb \& Co.
Goldm: $\quad$ Co.
Merrill Lynch, Pierce, Femer \& Smith
Salomon Brothers
The First Boston Corporation Bache Halsey Staart Inc. Blyth Eastman Dillon \& Co. Dillon, Read \& Co. Inc. $\underset{\substack{\text { Drex } \\ \text { Inerpmarated }}}{ }$ Co. Hornblower \& Weeks-Hemphill, Noyes E.F.Hutton \& Company Inc. Kidder, Peabody \& Co. Lazard Frères \& Co. Lehman Brothers Loeb Rhoades \& Co. Inc. Paine, Webber, Jackson \& Curtis Reynolds Securities Inc. Smith Barney, Harris Upham \& Co. UBS-DB Corporation Warburg Paribas Becker Inc. Wertheim \& $\mathrm{C}_{0}$ Inc White, Weld \& $\mathrm{Co}_{0}$


AndresensBankA/S Bergen Bank ChristianiaBank og Kreditikasse Den norske Creditbank UnionBank of NorwayLtd. February 11, 1977
\$1bn. borrowing by Sweden

By tony hawkns


Kuwait go-ahead for BBK

Decline in Arbed losses
by david buctan for
to
the
Ee





$\qquad$

## american news

## Publishing merger talks

Doubts over terms of PPC-Barlow Northern Lime plan



ORON
1976... significant growth

|  | 1974 | 1975 | 76 |
| :---: | :---: | :---: | :---: |
|  | £000 | ¢000 | 5000 |
| Consolidated pre-tax profits | 4,869 | 7,370 | 9,705 |
| Profits after tax | 2,442 | 3,562 | 4,652 |
| Total Assets | 550.043 | 716,176 | 998,348 |
| Share Capital and Reserves | 23,700 | 27. 280 | *45,125 |

Profits after tax
Share Capital and Reserves


Orion Bank's Results for 1976 reflect significant growt Orion's increasing anature as a major multinational investment bank.

- Consolidated pre-tax profis for 1976 were ${ }_{6} \mathbf{6}, 652,705,000$ ( $£ 4,652,000$ net profit). These compare with 1975 . pretax profits of $£ 7,370,000$ ( $£ 3,562,000$ net profit
and represent an increase on the year of $31.7 \%$ before tax:
- Total Assets moved from $£ 717,176,000$ to

Capital, Subordinated Loan and Reserves now stand at $£^{45,125,000 \text {. }}$

- In 1976 Orion Bank managed or co-managed inancings of more than US $\$ 3$ billion or the equivalent. co-manager of another 23 and also arranged 14 privat placements of US $\$ 310$ milhon.
ORION BANK LIMITED
International Investment banking and Leasing


1 London Wall, London EC2Y 5JX
Telephone: $01-600$ 6222 Telex: 881183

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## INTERNATIONAL APPOINTMENTS

## MARKETING MANAGER

## A rapidly growing International Cumpurer Grupy has s need for a Senior Executive to he responsible for the build up end Markeinizs Direction of its Small－Business－ Trstem Group． Tris Groop is a small but rapidyly growing pari of the total Eurspean sperstion and recuires an Executive with Eurspean Mazkeing experlence in small business sssiems． The ideal candidate wiil havc had pooft and loss accounl responsibility and be able to uperate with a $n$ inimum amount of stycrisision． Home Counties Age 35－45 Salary $£ 12,000-515,000$ （I）Robin R．Whalley A INIERRNATIONAL APPOINTMIENTS（LONDON）LTD L $\begin{aligned} & \text { Calder House，} \\ & 1 \text { Dorer Streei．} I\end{aligned}$



Raising Manager




## APPOINTMENTS

## BiEC

Grout Audit and Special Investigations

## A heabociarten nedre tunetion is pow to he set np under the Finume



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 ccounfing tirnus．

## Act around js．Salify it five ferere


TYZACK \＆PARTNERS LTD

## Commercial Development of Technical Innovation

REORGANTSATION creates this new wance in a British buselt proctis
group with ex
the bead of this division will direct and motivate a multi－disciplince
cank engaged in identifying and evaluating are．us of protitull
$\begin{aligned} & \text { growth through new business and new produter ituroductions．Th } \\ & \text { vork will cmbrace projects within the group＇s current teclunolos }\end{aligned}$
and in new fields．
Trie job demands expericnce at senior level un marketing or com
mercial management．The preference is for a chemineal envintering
graduate whose carer has included a period in devtlopment or
－
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Write in complete contidence
to P．T．Prentice as adviser to the group
TYZACK \＆PARTNERS LTD
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## COMPANY NOTICES

## 

SOCIETE NATIONALE DES CHEMINS DE FER FRANCAIS LOAN OF US\＄40，000，0
The redemption on 15th March，197T，for which à sum

 attached
Amount remaining in circulstlon after 15th March， 19 T ：
US $\$ 88,000,000$


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Man wom time
international bond d sifare dealer Excellest sppyriunity securs with acture and compact
London stuekirescrs sor e：periunced internallunal bonil and sbare ciesicr．
ficply in coristenee to Bos A．ssin，Financial Times， 10 ．

APPOINTMENTS EUANTED
Chairman and maniging director of English and Foratpn Companics laking cariy
secks offers for tion－：Exccuute Dirctorshup．
Piease wrict Fox A．5sse，Finincial Tinies，10，Canagn

CONTRACTS AND TERUERS

## Democrailic and Popular Repubilic of Algeria

MIIISTRY FOR INDUSTRY AND ENERGY
international lavitatlon

## TO TENDER

A tender has been launched by S．N．SEniPAC for the setting up of a unit （turnkey products processing）to manufacture and print：
－${ }^{287}$ million various sized cardhoard boxes
＝ 287 million various small bags rillion miscellaneous administrative printed forms
The tender documents will be sent against payment of Dinars 200 to S．N．SEMPAC－Direction Générale
Tenders should be sent by 30th Apric 1974，at the latest．Tenderers ar

## Harnessing the energy of low-grade coal


#### Abstract

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Technologically far mure ment which in the view of the staunch advocate of quidised denturous, however, is the was turbine makers has, gone bed combustiom. argues per









 Thee challen3t- and no one effect, a his scaleny of a rise has hecn running at the hen the renders came.



 demand. If AEP is cenviinced facility will pruduce up to 85 that, quite independertls,
the ean dit the
pared to




## A fight to hold things together



## THE FRENCH NORTH BEFORE THE LOCAL POLLS

## Tensions on the left



## Happier places




Free for all mromemp: imestrosent


## Who pays?

## by hugh jenkins


 pazes











## HISTORY TODAY

Articles in FEBRUARY include:
'MADAME': ELISABETH OHARLOTTE OF ORLEANS
COMMISSIONER LIN AND OPIUR

1. Foster Forlev

WILLIAM AUGUSTUS, DUKE OF OUMBERLAND, 1721-1765 Rex Whitworth

## Early technical rally: index up 2.91

## BY OUR WALL STREET CORRESPONDENT


 ond












## General Motors were ahead. si unisister Indices

NEW YORK-Dow joxes

## 

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FTBO Cmposile


## +FOREIGN EXCHANGES <br> Pound easier









## FOREIGN EXCHANGES

FARMING AND RAW MATERIALS
U.S. bid to
boost animal
feed supply



## STOCK EXCHANGE REPORT

Gilts advance afresh on lower public sector borrowing Firmer equities helped by new bids-Index up 1.8 at 389.7

## F.T.-ACTUARIES SHARE INDICES






FINANCIAL TIMES STOCK INDICES



## MONEY MARKET

## Interest rates steady



## 

AUTRHRTSEDUNET TRUSTS


FT SHARE INFORMATION SERVICE

## 










## Ireland contests U.K. rights to oil areas in new licences



British
Airways
turns loss into profit

## 

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 The fall io the value of sterl
ing conuributed no less than
E30m. ${ }^{\text {to }}$ the operating proit


 tern of airline operations. and
inriue the mont proftahe part
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operations.

## Reduced

The current three months are
customariy the worst in any
airlinerive year and it
and

 The tirline's overall snancial
nobjective is to earn sufticient



## Factories plan







Safety-net funds for U.K. if reserves below $\$ 6.75 \mathrm{bn}$.


## Smith 'seeking settlement

 externally and internally'
## Foot hints at new concession

Brewers attack price rise inquiry


 Concern The dispnte betwen the
two Minispars is inderstoo to
have been resolved eariticr this have been resolved earlicr this
week at a meeting with otber
yinislers. Thongh it is cuctomary for



 justified or that heere was evi-
dence of profteeering.
It was clear, bowerer, that



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police is at a very deficate
stage. Tougher There is now some dount on
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the present oode with a mor
iexihle system Trevere is concera that if the
Goverumen were to anounce
specifir details nit its proposal
 As the Goverrmerent's plans



over devolution referendum



## THE LEX COLUMN

## Brewers stand in the dock



Odgers and Co. Ltd, Adelaide House,
London Bridge, London ECAR $9 D S$.


[^0]:    Find out moreby contacting the Execuuive ServiceSecretary at your nearrest JAL office or mail this coupon today.
    Pleasesend memy copy of the new birochureon theJALExeculiveService.
    To:Japan Air Lines, 8 Hanover Street, London W1R ODR.

[^1]:    MODERN WAREHOUSE INVESTMENT W. MIDLANDS ${ }^{\text {ist }}$ Class tenant
     Gibson
    8 co.

[^2]:    

